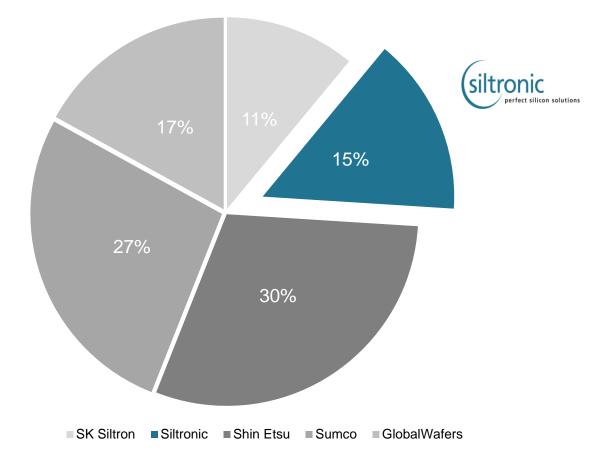


Siltronic AG Q3 2019 Investor Presentation

## Siltronic has a relevant global market share...

### Top 5 wafer producers serve more than 90% of market across all diameters



Sources: reported company revenues FY 2018, converted to USD million

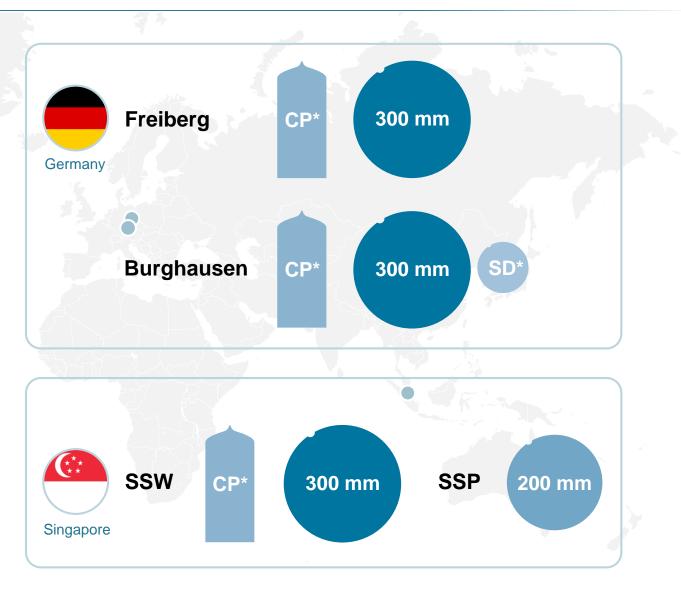


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## ... and an international manufacturing network



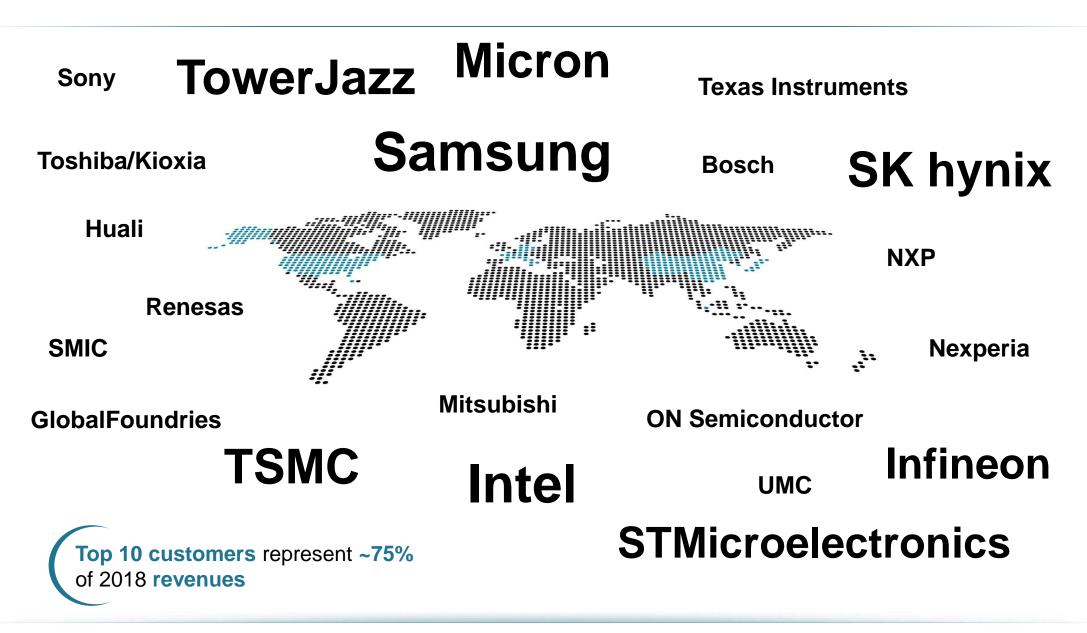
- Central R&D hub in Burghausen
- High volume facilities for 300 mm in Germany and Singapore
- Among world's newest & largest fabs in Singapore



\*CP = Crystal Pulling | \*SD = 150 mm and smaller



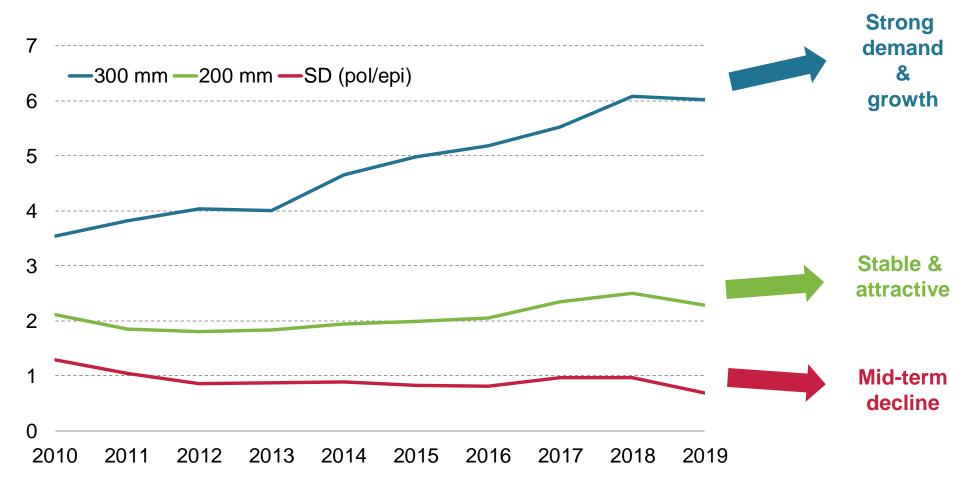
Customer base well diversified across all major semiconductor silicon wafer consumers





# Siltronic is focused on growing 300 mm and attractive 200 mm business.

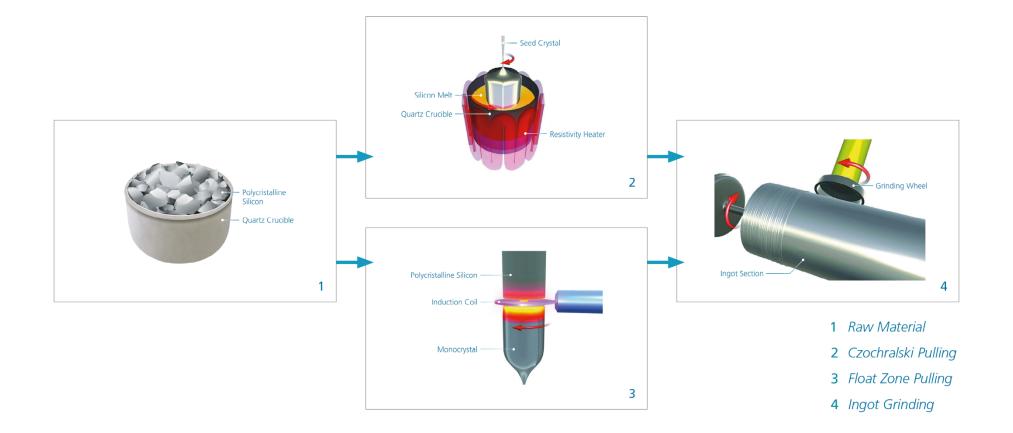
Development of total wafer demand per diameter, in mn 300 mm equivalents per month



Source: SEMI up to Sep 2019

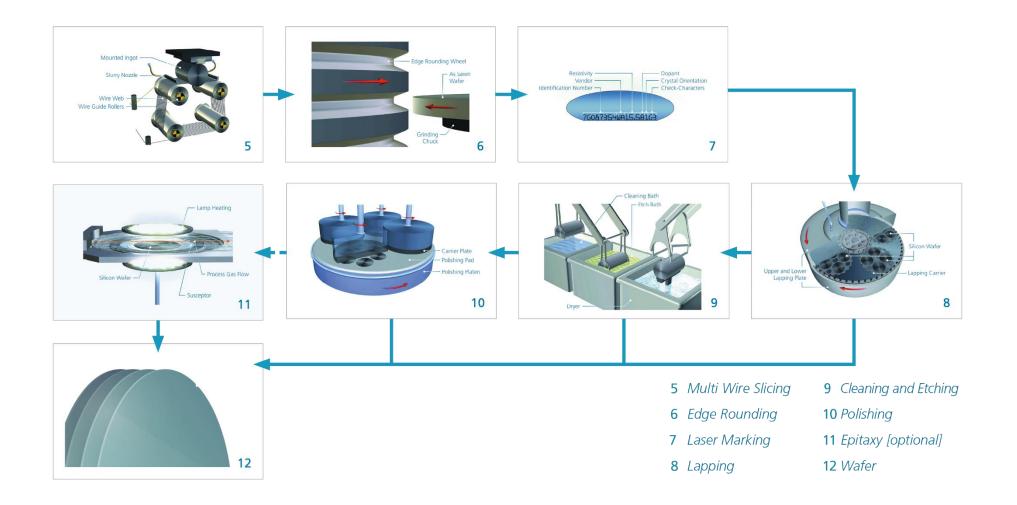


# **Production process - ingot growing**





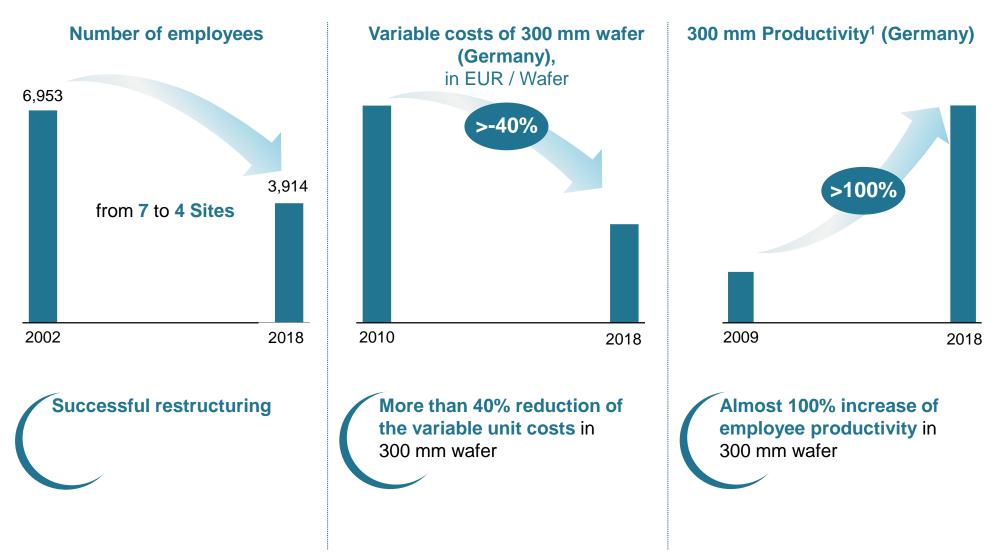
# **Production process - wafering**





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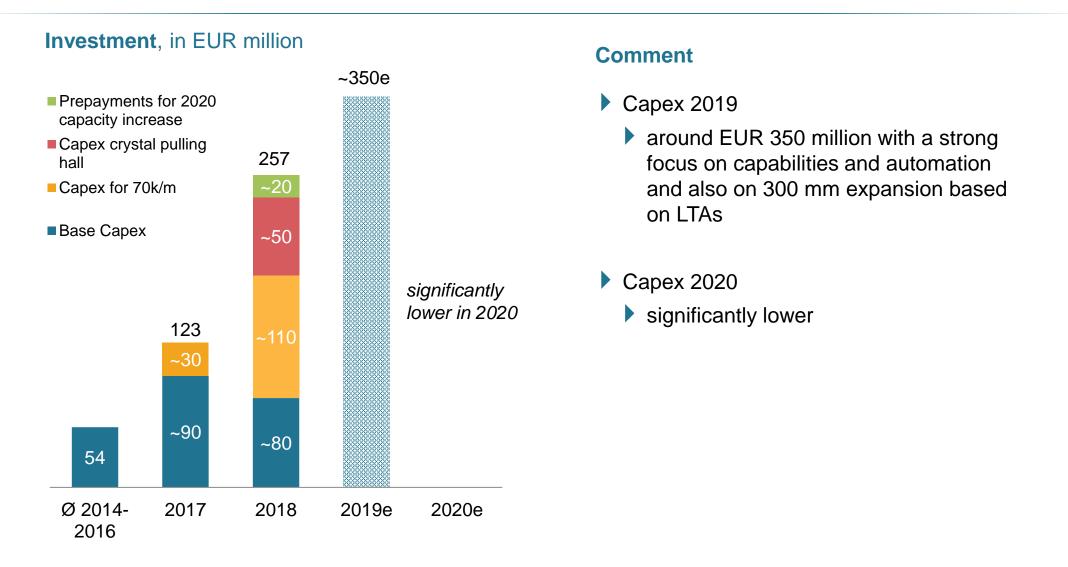
# Outstanding cost reduction and efficiency improvement track record



<sup>1</sup> Delivered wafer / paid hours (2009 = 100)

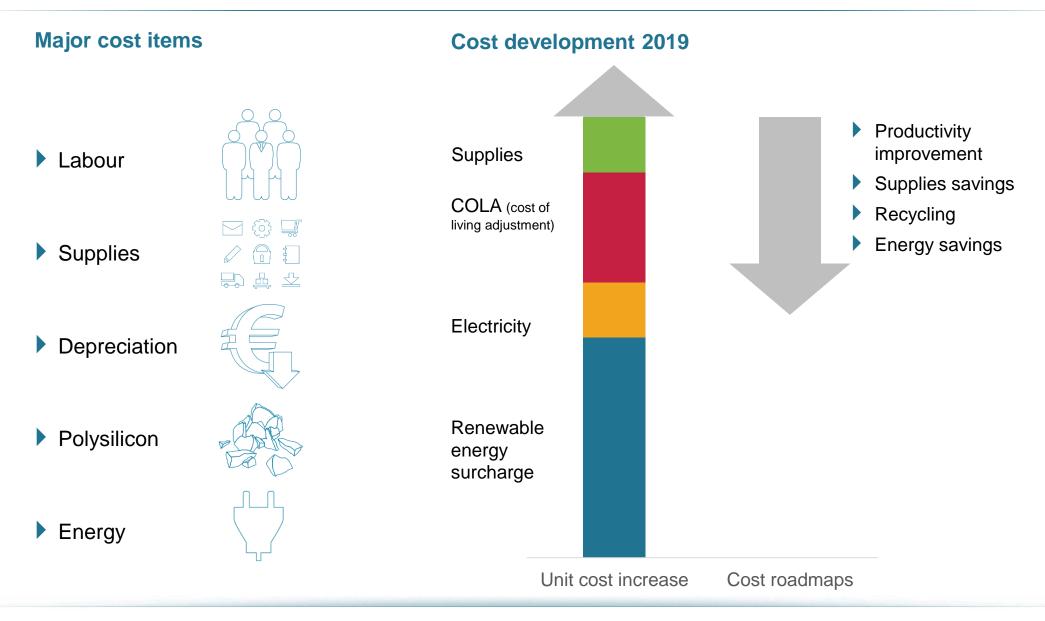


# All investment to be finished as planned in 2019; Capex for capacity will come down in 2020





# **Cost-competitiveness a pre-requisite**





# **Ongoing focus on pricing and productivity**

### Actions to cope with lower loading

- Maintain pricing
- No pre-production
- Shut down unused equipment
- Keep loading high @low-cost sites
- High focus on productivity
- Operator waiting for equipment => equipment waiting for operator

- Reduce temporary workers in Germany
- Reduce overtime / time accounts
- Unpaid vacation in US
- Acceleration of cost savings (more time for testing)



### Several levers to improve profitability

Improve EBITDA margin and high cash flow generation

### **Financial focus**

### Value creation

Shift value creation to Singapore

### **Product mix**

300 mm leading-edge technology and shift to higher value-adding products in 200 mm

### **Cost reduction**

Cost competitiveness, automation, digitalization



# Financials improved strongly over the last years

Adjusted financial figures (EUR million)	2015	2016	2017	2018	Q1- Q3 2019
Sales	931.3	933.4	1,177.3	1,456.7	966.0
EBIT	2.7	27.0	235.7	497.7	241.6
EBIT margin in %	0.3	2.9	20.0	34.2	25.0
EBITDA	124.0	146.0	353.1	589.3	318.7
EBITDA margin in %	13.3	15.6	30.0	40.5	33.0
Earnings per share	(0.50)	0.40	6.18	12.44	6.31
Сарех	75.0	88.8	123.2	256.9	266.5
Free cash flow <sup>1</sup>	37.4	19.0	169.6	416.4	23.9
Net cash flow <sup>1</sup>	-	39.6	124.8	240.4	72.4
Dividend	-	-	75.0	150.0	-

1 In 2018, Siltronic started reporting the key figure "net cash flow" instead of "free cash flow". Net cash flow represents free cash flow without the time shifts created by inflow and return of customer prepayments which, due to the size, impairs the meaningfulness of free cash flow.



# **Clear commitment to sustainability**

### Sustainability at Siltronic AG

- Claim: We understand sustainability as responsible action for society and want to generate competitive advantages through sustainable action.
- Strategy: We plan resource-saving right from the start, based on product and production safety as well as health and environmental protection.
- Voluntary commitments: We follow the principles of the Sustainable Development Goals, the United Nations Global Compact, and the Responsible Care and Responsible Business Alliance initiative.
- Goal: We want to reconcile the effects of our business activities with the expectations and needs of society.

**Investor-Rating:** Since 2018, we have been analyzed by ISS-oekom, one of the world's leading rating agencies for sustainable investments, and assessed with regard to the ESG criteria (Environment, Social, Governance). Right from the start, we were awarded 'Prime' status for our sustainability activities.

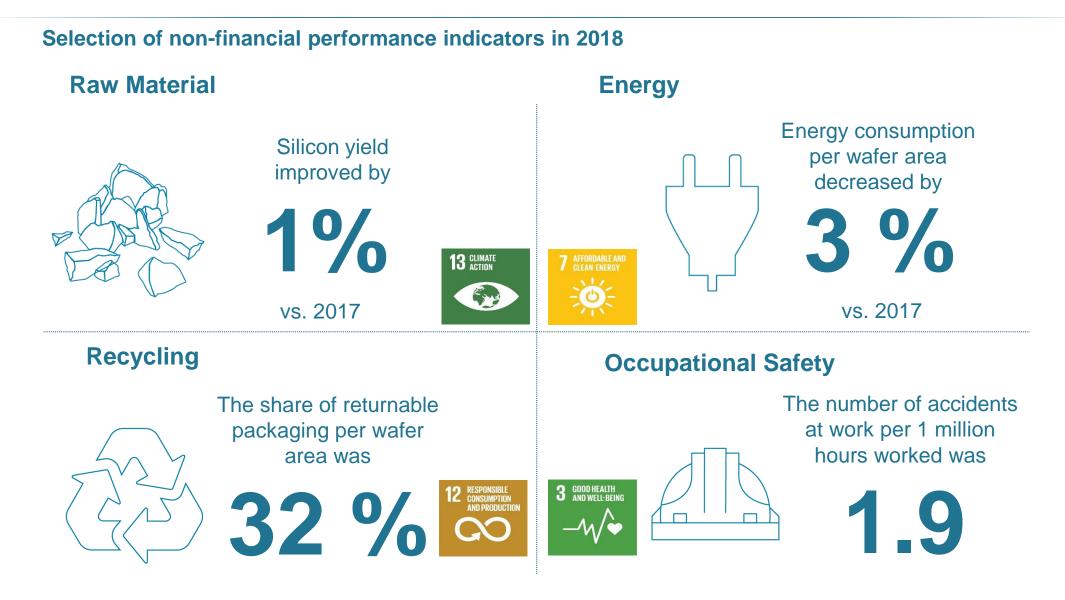






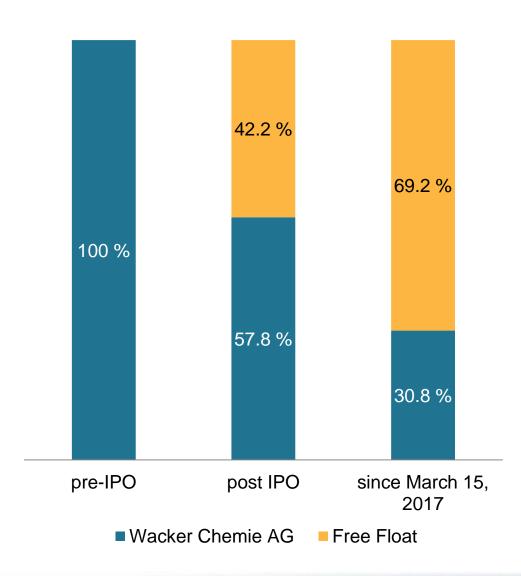


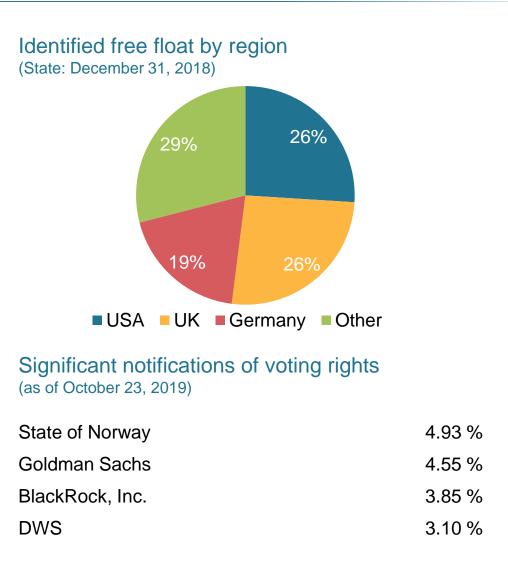
# **Environment - Efficiency as a success factor**





# Investor structure well diversified with a strong anchor shareholder







# Siltronic strategy - capitalize on market opportunities while focusing on 300 mm & technological leadership

# Optimize returns, stay ahead in technology and grow with the market

### **Strategic Focus**

**Grow** with the market

Ensure technology & quality leadership

### Improve

financial performance & cash flow

### Execute

cost reduction roadmaps & debottlenecking concepts

We continuously increase the value for our stakeholders by providing best-in-class wafers at competitive costs.



# MARKET UPDATE

### Market development

### Economic sentiment softens across major economies

- GDP grew at a slower pace QoQ while PMI is in negative territory for all major regions
- Unemployment remains low in most regions
- Consumer confidence varies from region to region

### Silicon wafer volumes down

- Q3 SEMI market was ~6.3 bn cm<sup>2</sup>/month, -1.7% below Q2 19 average and -9.9% YoY
- Siltronic expects market weakness to carry well into 2020

### Wafer demand impacted by high inventories

- Demand for 150 mm further down in Q3 and Q4, price pressure on quarterly contracts
- Standard products in 200 mm down while special products still high, some price pressure on less loaded products
- Demand for 300 mm slightly down as customer inventories remain high and customers shifted volumes under LTAs; pricing under existing LTAs firm, non-LTA prices may decline slightly in 2020

Sources SEMI up to Sep. 2019 /Siltronic



# End markets expectations for early 2020 rather flattish: visibility for 2020 extremely low

Servers

### Smartphones

Volumes expected

growth depend on

Silicon content

to be flat

mix effect

### **PCs/Laptops**

- Volumes expected to be rather flattish
- But increasing NAND content

- Data center growth expected to be "slower"
- But with "upside risk", compounded by machine learning applications which drive memory and logic content

Automotive

Car volumes have

Content should be

implementation and

The latter could be

term by consumer

impacted short-

acceptance in

Europe

driven by further

electrification

ADAS

been softening

### Industrial



- Silicon demand partly impacted by reduced capex
- Content growth expected to continue

Pictures: zapp2photo/stock.adope.com, Denis Rozhnovsky/stock.adobe.com, phonlamaiphoto/stock.adobe.com, ekkasit919/stock.adobe.com, denisismagilov/stock.adobe.com Source: Siltronic Oct. 2019



# Silicon outlook: Demand muted due to high inventories

Silicon demand drivers

# Die / density Semi device inventories Units in 2020 Content Impact end of 2019 Smartphones PCs computing Server Industry Cars

Siltronic Marketing Oct. 2019



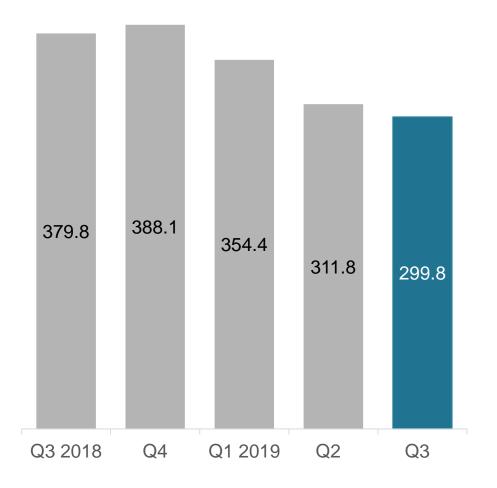
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FINANCIALS Q3 2019



# Sales development negatively impacted by lower wafer area demand

Sales, in EUR million



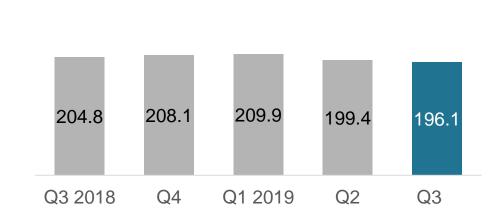
Ø FX rates	Q3/18	Q4	Q1/19	Q2	<b>Q</b> 3
EUR / USD	1.16	1.14	1.14	1.12	1.11
EUR / JPY	130	129	125	124	124

Comment

- Sales in Q3 down as expected due to lower wafer area sold and minimal price reductions especially in SD and some in 200 mm
- ASP in EUR Q1-Q3 2019 up compared to 2018

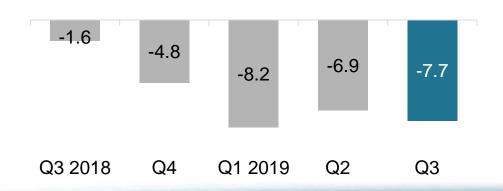


# Higher energy costs and depreciation burden cost of sales



Cost of Sales, in EUR million

# Other currency effects (mostly hedging), in EUR million



### Gross profit, in EUR million / Gross margin, in %



### Comment

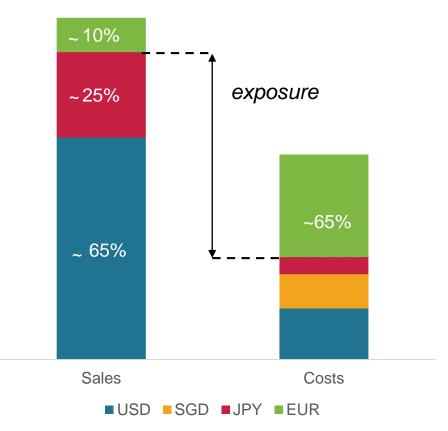
- COGS y-o-y declined only slightly as lower costs for materials and supplies were largely offset by higher energy costs and depreciation
- COGS q-o-q declined by 1.7%. Lower personnel and supplies' costs partly offset by higher depreciation
- Negative effects from currency hedging increased q-o-q



# High US-Dollar and Japanese Yen exposure

### FX exposure, in %

### Sensitivity



### 1 USD-cent change

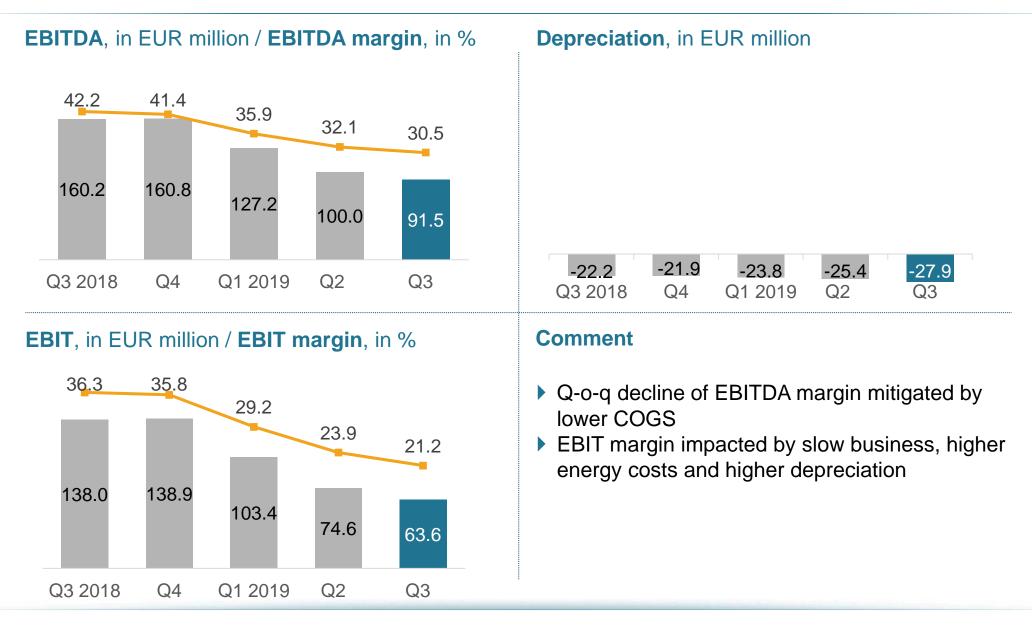
- ~ EUR 8.0 million sales
- ~ EUR 6.5 million EBITDA unhedged
- ~ EUR 4.5 million EBITDA after hedging

### 1 JPY change

- ~ EUR 2.5 million sales
- ~ EUR 2.0 million EBITDA unhedged
- ~ EUR 1.0 million EBITDA after hedging

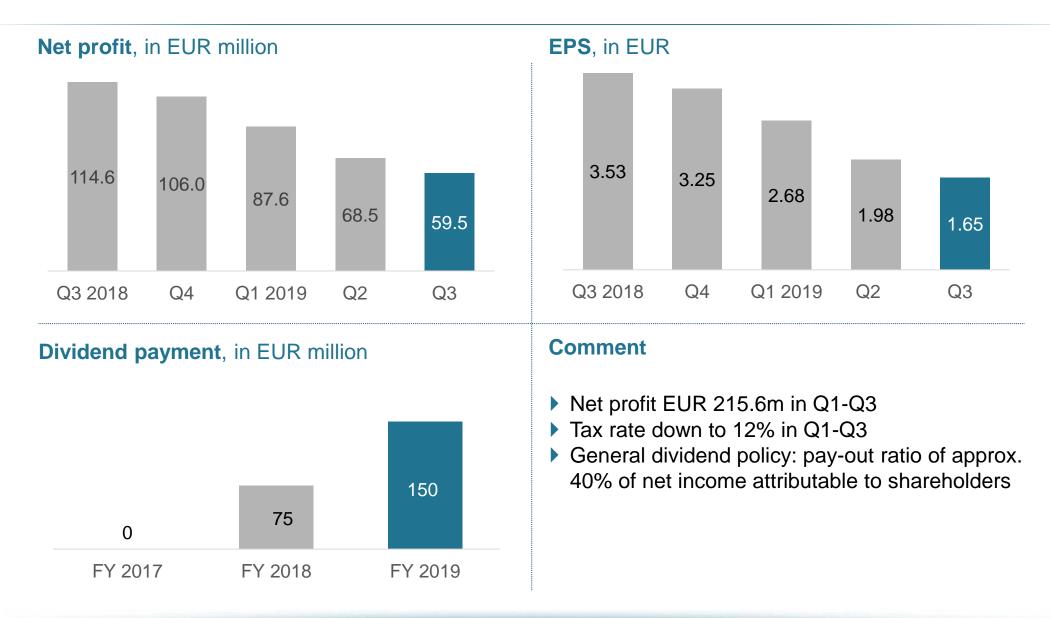


# Profitability affected by lower loading, higher energy costs and slightly increased depreciation





# Net profit of EUR 216 million in Q1-Q3 2019





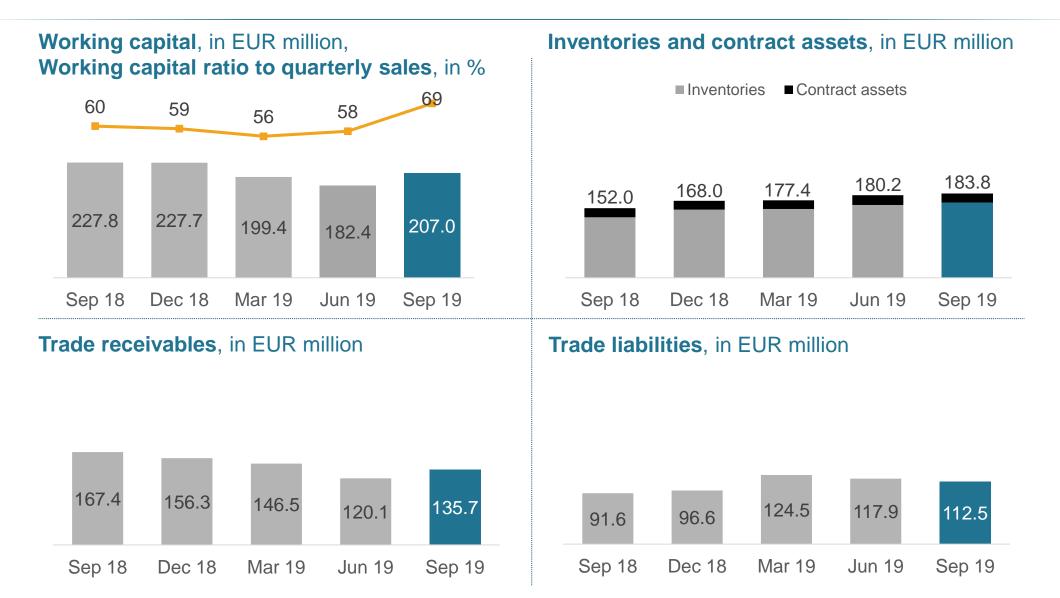
# Balance sheet September 30, 2019

### Balance sheet, in EUR million

Assets	Sept 30, 2019	Dec 31, 2018	Comments Sept 30, 2019	Equity and liabilities	Sept 30, 2019	Dec 31, 2018	Comments Sept 30, 2019
Non-current	1,033.3	762.8		Equity	809.0	915.7	
PP&E	887.7	683.9		Siltronic	752.9	887.2	
Other	46.7	47.6	21 intangibles (related to SSW)	Other shareholders	56.1	28.5	Samsung's 22% in SSW
Lease	45.3			Liabilities	1,100.0	902.5	
Fixed term deposits and securities	53.6	31.3		Provisions for pensions	565.6	362.3	Germany and US
Current	875.7	1,055.4		Other provisions	130.2	138.2	Around 40 personnel related (e.g. early
Inventories and contract assets	183.8	168.0		Trade liabilities	112.5	96.6	retirement)
Trade receivables	135.7	156.3		Customer prepayments	183.7	231.7	
Other assets	29.4	69.8					Change and liability
Cash, fixed term	500.0	004.0		Other	62,4	73.7	mainly employee- related
deposits and securities	526.8	661.3		Lease	45,6		
Total	1,909.0	1,818.2		Total	1,909.0	1,818.2	

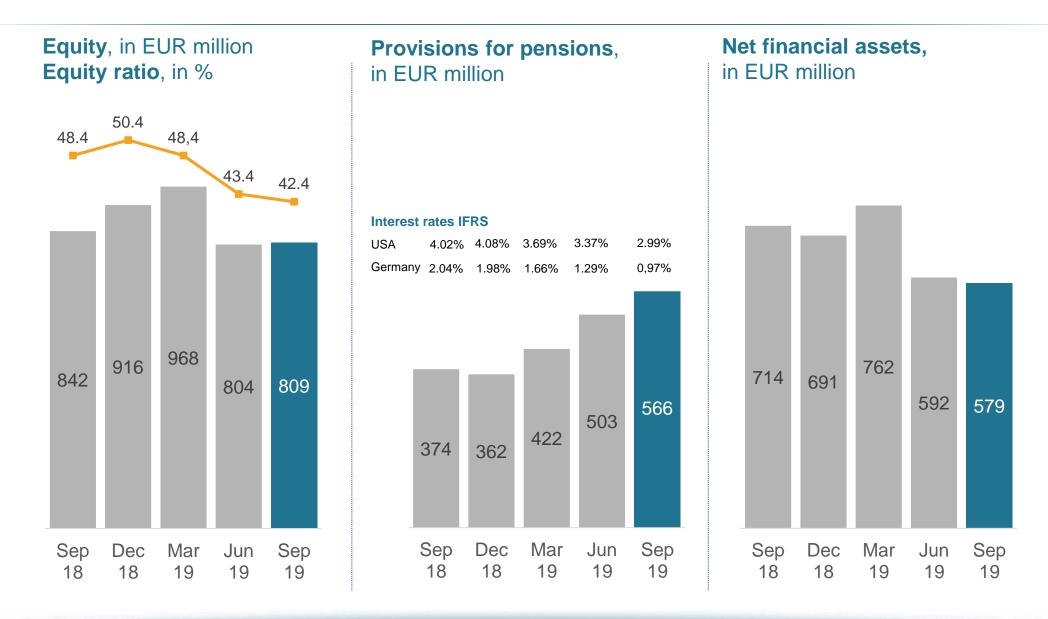


# Working Capital up q-o-q but down y-o-y



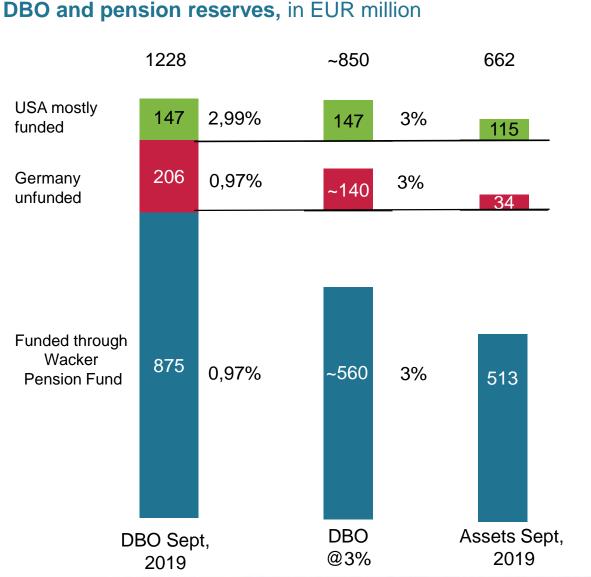
### siltronic perfect silicon solut

## Strong equity ratio and solid net financial assets





### Pension reserves impacted by low IFRS interest rates



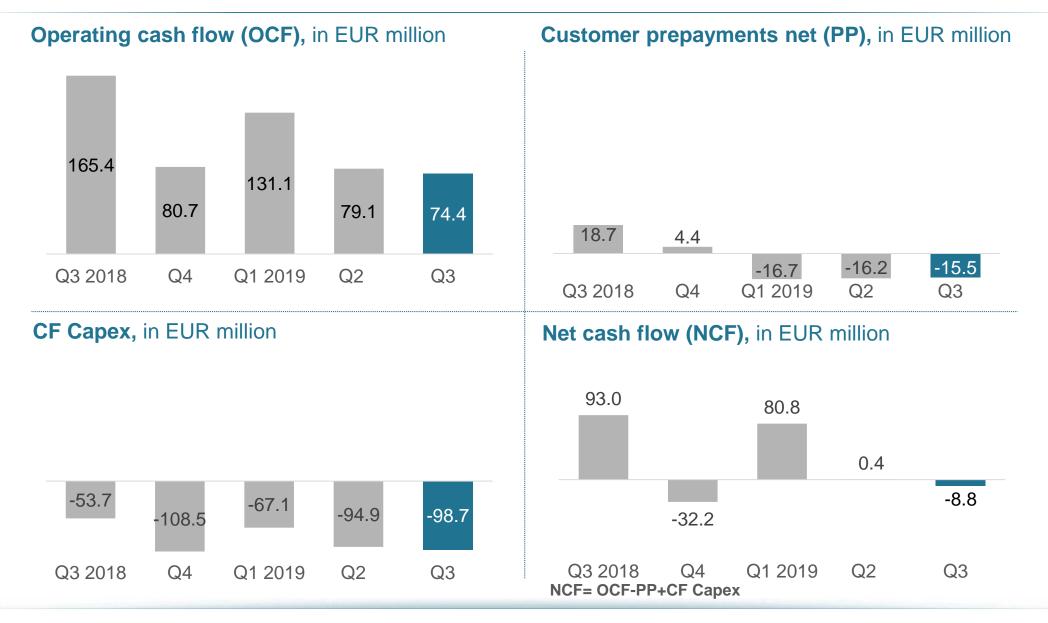
### Comment

- DBO of EUR 1,228 million assets of EUR 662 million = EUR 566 million
- Pension reserves @3% = DBO of EUR 850 million – assets EURO 662 million = EUR 188 million
- IFRS interest uses bond yields only, assets include bonds, equity, real estate + derivatives
- Wacker pension fund
  - fully funded under German pension fund regulations using 3.54% interest rate
  - asset liability study: probability of return in next 20 years:

≥3.75% 56%



# Strong net cash flow despite high payments for capex







### Siltronic Outlook 2019 (as of October 24, 2019)

EBITDA margin	– between 30% and 35%
EBIT	<ul> <li>significantly below 2018</li> </ul>
Net cash flow	<ul> <li>clearly positive, approx. EUR 180m below 2018</li> </ul>
Sales	<ul> <li>depending on timing of market recovery and on FX effects around 10% to 15% below 2018</li> </ul>
Cost position	<ul> <li>negative effect due to tariff increases and EUR 20m higher electricity costs in Germany</li> </ul>
FX effects	<ul> <li>negligible vs. 2018 assuming EUR/USD rate of 1.15 and EUR/JPY rate of 130</li> </ul>
Depreciation	– around EUR 110m
Tax rate	– between 10% and 15%
Сарех	– about EUR 350m in capacity, automation and capabilities, significantly lower in 2020
Earnings per share	<ul> <li>significantly below 2018</li> </ul>



APPENDIX

K

1

## **Contact and Additional Information**

### **Issuer and Contact**

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Investor Relations: Petra Mueller Email: petra.mueller@siltronic.com Tel. +49 89 8564-3133	Listing:	Frankfurt Stock Exchange Prime Standard
Financial Calendar Preliminary figures FY 2019 January 29, 2020	DEUTSCHE BÖRSE	<section-header></section-header>

**Additional Information** 



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